



GRAY DAVIS, GOVERNOR
 MARIA CONTRERAS-SWEET, SECRETARY OF BUSINESS, TRANSPORTATION AND HOUSING AGENCY
 JEFF MORALES, DIRECTOR
 ROBERT W. SASSAMAN, DISTRICT 7 DIRECTOR

APRIL/MAY/JUNE 2002



Inside Seven—a District 7 Edition of the *CT News*

GOVERNOR GRAY DAVIS BREAKS GROUND FOR NEW DISTRICT 7 HEADQUARTERS



At a groundbreaking ceremony, flanked by Caltrans Maintenance employees, Governor Gray Davis explains that the new District 7 Headquarters building will be a "cornerstone of the reinvigorated Downtown Civic Center."

By Judy Gish

For one lucky Caltrans employee, digging up the dirt on the new District 7 Headquarters building meant more than just gossip.

Ron Spray, a retired annuitant, was chosen in a random drawing to represent District employees in a groundbreaking ceremony on May 30. Spray picked up a gold shovel and broke ground alongside of California Governor Gray Davis; Business, Transportation and Housing

Secretary Maria Contreras-Sweet; Los Angeles Mayor James K. Hahn; Caltrans Director Jeff Morales; District Director Robert W. Sassaman; and other elected officials, dignitaries and representatives of the building design team.

Governor Davis was keynote speaker at the event, which took place at the building site in Downtown Los Angeles. "The new building not only will facilitate the vital work of one the Department's busiest Districts but also will be a cornerstone of the rein-

vigorated Downtown Civic Center," said Governor Davis.

To be located on the block bordered by 1st, 2nd, Main and Los Angeles Streets, the 13-story, 712,000-square foot building will include parking for 1,142 vehicles, workspace for 1,857 Caltrans employees and approximately 425 City of Los Angeles Department of Transportation employees, an auto shop, warehouse, conference center, public cafeteria and childcare center.

continued on page 4



THE DIRECTOR'S CHAIR

"Goodbye And Thanks For A Great 40 Years!"

From 1962 to 2002 — it has been a fast-moving 40 years with great, challenging assignments from day one. Looking back, I wouldn't want to change anything — from my first assignment as an inspector in Construction on the approaches to the Vincent Thomas Bridge — to the District Director position where I've had the opportunity to lead the most creative, innovative and hard-working transportation team in the world (my opinion, but I know I'm right!)

Maintenance: My thanks to Mike Miles, Deputy District Director, his Regional Managers and the dedicated men and women in Maintenance for making the freeway system look better (stamped asphalt/concrete, plantings, cobbles); reducing response time in clearing accidents; providing support to the California Highway Patrol, especially during the Democratic National Convention; improved responses to graffiti cleanup; and handling emergency repairs with minimal effect on traffic. Also, thanks for those great barbecues and the skills displayed at the annual Maintenance "Roadeo."

Operations: My thanks to Frank Quon, Deputy District Director, his Office Chiefs and the dedicated Operations staff who have provided innovative solutions to operating the freeway systems and have been the recognized authority world-wide in traffic operations, attested by the number of letters and visitors that come to Los Angeles each year to learn from us. The success of the 55-hour closure on Route 10 through Pomona is a testimony to the expertise that District 7 has in its Operations Division.

Design: Many thanks to Karen Fong, Peter Hsu and Mike Perovich (who left us for District 8) for assuming the leadership role as Acting Deputy while we waited for the long process to fill the position permanently. My thanks also to Bill Reagan for accepting the Deputy position and I'm confident that Bill will continue to provide the Design innovations that have brought recognition and numerous awards to Caltrans, and particularly to District 7.

Construction: My thanks to Deputy District Director Peter Chan and his Office Chiefs for getting projects open to traffic on schedule — a big improvement over many years ago. My thanks also to the dedicated Resident Engineers and Inspectors who are working with our contractors to meet the committed "open to traffic" dates.

Program and Project Management (PPM): The newest function in Caltrans and still in its infancy in District 7 (less than seven years old) is the Program and Project Management Division. My

thanks to Raja Mitwasi and his staff of dedicated Area Managers and Project Managers who, with the vital assistance of all the District's functional areas, achieved what I thought to be impossible this past year: "the number one District in project delivery!" My hat's off again to the entire District staff for this accomplishment. Once this has been accomplished, there is no doubt in my mind that you can do it again, many times.

Right of Way: Right of Way is one of the areas where I've seen a big change in attitude that went from blaming other functions for the delay — to finding a way to keep the projects on schedule. This attitude was led in the District by Larry Staley, Carol Devorkin and Willie Langie, and with the complete support of the Right of Way Region Management Team that was originally led by Bruce Paris and now by Terry Arias. My thanks to all of the Right of Way team!

External Affairs: This is the Division that has had the primary responsibility to provide the District with a positive external image. My thanks to Deborah Robertson for providing the direction to make this happen. My thanks also to recently retired Margie Tiritilli for her many years of service and also to the Public Affairs staff on the front line with the media from the routine questions to handling the major events that Los Angeles is famous for. Special thanks to Jeanne Bonfilio for all her work as editor of the acclaimed *Inside Seven* newsletter. Thanks to Duncan McIntosh and his staff for the great graphics that have always displayed District 7 at its best. And I can't forget Irene Coyazo and the Equal Opportunity Office who get to help resolve the tough issues.

Planning: My thanks to Rose Casey, her Office Chiefs and dedicated Planning staff who deal with all the transportation modes and provide the statistics that lead to our future capital projects. My special thanks to those who have provided me with the briefings on the many transit projects underway in both counties.

Administration: My empathy to Bob Dennis, Deputy District Director and his Administration staff, having had Bob's job in the mid-1980s when Administration included all the functions and had staffing to handle most of the District's issues. I thank Bob and his dedicated staff for finding a way to keep us moving ahead. I thank Bob, Tommy Faubush and Maria Quinonez for their dedicated support in repairing our existing building, getting us into temporary buildings and for keeping us on track to move into the new District 7 Headquarters Building in 2004.

Environmental Planning: Environmental Planning is our newest Division. My thanks to Ron Kosinski, Deputy District Director, and his dedicated Environmental staff for making sure what we do will not harm the environment, and in most cases, they find a way of enhancing the environment with our projects.

Legal: My thanks to Dave Simmes and his band of attorneys who have provided the District with sound, legal advice.

My particular thanks to Doug Failing, Chief Deputy District Director, who got to do the things I didn't want to do over the past 2 1/2 years. Doug brought his problem-solving abilities, in-depth knowledge of Design and a "can-do" attitude to the team.

My very special thanks to Executive Secretary Rita Even who many refer to as the "real District Director" for her dedication to the District and to me during the past seven years as Chief Deputy and District Director. Rita's knowledge of the District,



Accepting a "token" freeway sign in her honor, Rita Even (holding sign) joins many well wishers at her recent retirement. Left to right: Deputy District Directors Frank Quon, Operations; Michael Miles, Maintenance; Peter Chan, Construction; Ron Kosinski, Environmental Planning; and Rose Casey, Planning, Public Transportation and Local Assistance; District Director Robert W. Sassaman; Chief Deputy Tony V. Harris; and Deputy District Directors Bill Reagan, Design; Raja Mitwasi, Program and Project Management; and Deborah Robertson, External Affairs.

Rita Even Retires

District 7's First and Only Executive Secretary Says "Farewell"

By Jeanne Bonfilio

After 40 years, and serving an amazing nine District Directors, Executive Secretary Rita Even has retired. Even has the unique distinction of being the first and only District 7 Executive Secretary since the position has now been officially reclassified to Executive Assistant. She said her official farewell at a party held in her honor April 10 at the New Otani Hotel in Los Angeles where Robert W. Sassaman, District Director, was Master of Ceremonies.

Sassaman expressed his heartfelt appreciation and gratitude to Even for her hard work and dedication as his Executive Secretary for the past seven years. He said she began working for the Division of Highways within days of her relocation to California from Illinois in May, 1962. Even and her husband Bill both agree that moving to California was one of the best decisions they ever made. Bill worked for the Caltrans Division of Operations for over 33 years and retired in May, 1997.

Even's first position was a Stenographer in the Personnel Department. In November, 1964 she was promoted to

Senior Stenographer in Right of Way. In 1968 she began working as Secretary to the Chief of Right of Way Acquisitions. She was promoted to Supervising Stenographer in 1970 of the newly-formed clerical pool for the Chief of Project Development, Branch C. Thereafter, in 1972 she was promoted to Executive Secretary in the Executive Office and thus began her career at Caltrans District 7 to nine District Directors.

The Division of Highways became the California Department of Transportation (Caltrans) in July, 1973 when Even became the Executive Secretary to District Director Haig Ayanian until his retirement in 1975. Since that time she has served the eight following District Directors: October 1975 to February 1980, Bob Danno; February 1980 to August 1985, Heinz Heckeroth; August 1985 to November 1987, Don Watson; December 1987 to October 1994, Jerry Baxter; May 1995 to September 1996, Ken Steele; December 1996 to April 1997, Brent Felker; May 1997 to February 1999, Tony V. Harris; February 1999 to May, 2002: Robert W. Sassaman.

Rita also served as Executive Secretary to Jack Hallen, Acting District Director from November 1994 to May 1995.

In her capacity as Executive Secretary, Even noted some of her career highlights. "I have had the opportunity of working directly with nine great District Directors, all different in styles and personalities, but each striving to accomplish the best in transportation for the State of California and District 7," she said. She also worked closely with Chief Deputies, Deputy District Directors, Executive Assistants and Office Chiefs. "Over the years, I've watched many people begin and advance in their careers — many who have become friends for life — and I hope in some way to have helped them by sharing my experiences," she added. Even also met and worked with many outside of Caltrans including elected officials, sister agencies, cities and counties. She recalls that some of the memorable challenges over the years included working as a team member during the 1994 Northridge earthquake efforts and the tremendous feeling of accomplishment; and the hosting of the 1973 American Association of Highway Officials National Convention, including working with Senator Randolph Collier who was known as the "father of the California freeway system."

Certificates from Governor Gray Davis and Secretary of State Bill Jones were presented recognizing Even's exemplary public service. And a certificate from Caltrans Director Jeff Morales congratulated her on an "outstanding career." Armond Agakhani, representing Assemblyman Dario Frommer and Senator Jack Scott also honored her with a Joint Resolution from the State Assembly and the Senate for her many contributions to the community. Presentations and congratulations were also made by Caltrans representatives Wally Rothbart, retired Office Chief; Tom Almany Office Chief, Maintenance, representing the Quarter Century Club; and Art Salazar and Sa'ad Issa, representing Professional Engineers in California Government.

Tony V. Harris, Chief Deputy Director, said, "Rita always wanted to do her best for Caltrans overall and she was willing to go out of her way to work with everyone, as well as clearly helping a lot of people with their careers from one end of the state to the other." He added, "I want to personal-

continued on page 6



Joining Governor Gray Davis in breaking ground for the new District 7 Headquarters building are, left to right: Ira Yellin, Urban Partners Principal; Pete Forster, Clark Construction Chief Executive Officer; developer Eli Broad; Los Angeles Mayor James Hahn; Governor Gray Davis; Ron Spray, Caltrans retired annuitant; Secretary Maria Contreras-Sweet; Los Angeles Councilwoman Jan Perry; Aileen Adams, Secretary, State and Consumer Services Agency; Jeff Morales, Caltrans Director; and Thom Mayne from Morphosis.

Groundbreaking

continued from page 1

Coincidentally, the groundbreaking ceremony took place on Sassaman's last day as District Director; he retired May 31. Governor Davis, who proclaimed the date "Robert W. Sassaman Day," commended Sassaman for 40 years of exemplary service to the Department and his outstanding achievements as District Director, overseeing the most ambitious construction program in the District's history.

"Caltrans District 7 workers have performed outstandingly while housed in a building they had long since outgrown," said Governor Davis. "Certainly, these employees deserve a building that will meet their needs as they continue to implement my transportation initiatives." More than 125 projects, a record \$1.4 billion, will be underway in District 7 by the end of the year, the Governor noted. That means one in every five miles of highway will be under construction, a 50 percent increase from this time three years ago. "After decades of government inaction, my administration is working hard to

relieve the transportation bottleneck," Governor Davis added. "Today, California is undergoing a transportation renaissance."

A resolution also was presented to Eli Broad, a prominent developer who contributed \$2 million to the new building. Broad said he was delighted to participate in the project. "The city needs more world-class architecture," he said. "I'm hopeful that this will set a pattern for other major public buildings."

The building's design was selected by a panel co-chaired by Secretary Contreras-Sweet and Richard Koshalek, president of Art Center College of Design in Pasadena and former director of the Museum of Contemporary Art (MOCA), Los Angeles. A competition of this type had not been attempted by the State prior to the new Los Angeles headquarters project; the process was inspired by Governor Davis and Secretary Contreras-Sweet with support from Secretary Aileen Adams of the State and Consumer Services Agency and State Architect Stephen Castellanos.

The panel selected architect Thom Mayne of the Santa Monica-based firm Morphosis because his design contained both the artistic and functional elements it was seeking. District 7's new headquarters building is expected to be the centerpiece of the Downtown renaissance that also includes Walt Disney Concert Hall and Our Lady of the Angels Cathedral.

The new building will be constructed using the design/build process. The design/build team, known as Main and First Design Associates, consists of: Urban Partners, developer; Clark

continued on page 5



Caltrans' own musical group, "Traffic Jam" poses for a memorable photograph with Governor Gray Davis. Left to right: Medardo De La Cruz, saxophone and keyboards; Mareika Schrader, vocalist; John Molina, vocalist and keyboards; Governor Gray Davis; Jesus Avalos, drums; Greg Panos, guitar; and Cecilio Burciaga, bass.

Groundbreaking

continued from page 4



An artist's rendering of the new \$190-million District 7 Headquarters building.

Construction Company; Gruen Associates, architect of record; A.C. Martin Partners, technical support; and O'Brien-Kreitzberg-URS, construction project manager. Construction is expected to be completed in the fall of 2004 and cost some \$190 million.

The ceremony included the sealing of a District 7 time capsule, into which guests placed their business cards. Later in the construction process, the time capsule will be embedded in the building structure. Musical entertainment was provided by District 7's own band, "Traffic Jam."

Caltrans thanks the Groundbreaking Committee, "Traffic Jam" and the following Maintenance employees for their invaluable assistance in the groundbreaking event: Larry Ornay, Ron Thrash, Ed Bulgatz, Richard Angel, Brian Dickerson, Juan Castaneda, James Thompson, Don Sizemore, Eules Thompson, Jim Rongey, Robert Crouse, Richard Sanborn, Bill Gunn, Edward Busby, Kevin Leach, Kiki Flores, Zella Lyons, Tanisha Butcher, Curtis Mitchell, Derrick Nimmers, Norman Juarez, Henry Flores, Art Lamparter, Ruben Marcia, Dan Krueger, Derrick Simington, Joe Warren, Alfredo Davis, Howard Mead, John Torres, Vinny Butler, Ruben Garcia, Jerry Ealey, Mark McCormick, Andy Phillips, Pete Ramirez, Lisa Banda, Kevin Sciotto and Glenn Mellinger. •



Certificates Of Appreciation Presented

Sa'ad Issa, center, presents Certificates of Appreciation to District Director Robert W. Sassaman, left and Chief Deputy District Director, Doug Failing, right from the California State Assembly, the Los Angeles County Board of Supervisors and the California State Senate, recognizing Caltrans' services and professional contributions to the people of California. Also recognized were Raja Mitwasi, Deputy District Director, Program and Project Management; Elhami Nasr, Chief, Office of Advance Planning; and Transportation Engineers Art Salazar, Regina Ludd, Safwat Salahieh, Nick Jones and Sa'ad Issa. •

... RETIREE SPOTLIGHT ...

Caltrans sends its best wishes for a long and happy retirement to the following employees and thanks them for a lifetime of dedicated State service:

Robert W. Sassaman , District 7 Director,	40 years
Roy Pool , East Region Maintenance Manager	36 years
Marcial Suarez , Asst. Administrator, Construction	32 years
Linda Vasquez , Secretary I, Right of Way	42 years
Juanita Frank , Telecommunications Coordinator	37 years
William Stewart , Chief, Office of Surveys, North	42 years
Rita Even , Executive Secretary	40 years
Fai Woods , Business Services Manager	31 years



A recent PRSM team meeting included the following members, as well as representatives from Project Management, functional units and Information Services. Left to right standing: Hossein Eftekhari, Fereydoon Alipanah, Steve Novotny, Mario Gutierrez, Ralph Wong, Sam Ekrami, Roger Yoh, Ken Nguyen, Hung Tran and Emad Gorgy. Left to right sitting: Namrata Sen, Tasha Higgins, Ihab Hanna, Cheryl Henderson and Allen Wu.

Project Resource Scheduling And Management (PRSM) The Latest in Caltrans Project Management

Contributing Writer Tasha Higgins

Considered a merger of Capital Outlay Support staff with project management tools, PRSM (pronounced p-r-i-s-m) is the latest in Caltrans Project Management.

PRSM is a joint effort between Headquarters and the twelve Caltrans Districts. Initiated in 1999, it was developed out of a desire to better serve Caltrans' customers, both internal and external.

There was a need for a new tool that would provide all managers with a desktop environment to develop workplans and monitor project activities; provide better tracking of project workplans on a statewide basis by establishing a central database; demonstrate consistency among the Districts and Headquarters in reporting and project details; and provide accurate monitoring of all state expenditures against the workload allocations of over 4,000 state highway projects. The result of PRSM will be a statewide management tool that will improve the way Caltrans facilitates Project Management.

Led by Headquarters Project Manager, Bruce Roberts, PRSM has welcomed input from all 12 Districts. District 7 was selected as the first implementation District. At the completion of the bid process and award of the contract, Tasha Higgins will be the implementation manager for the District. A team of individuals from Information Services, functional units, Project Management and Capital Outlay Support staff will provide a broad perspective on the usefulness and effectiveness of the software. After testing and implementation, the team will assist other Districts until the tool has been implemented statewide.

The latest information can be accessed by logging onto the District website at <http://10.56.238.238/PRSM/prsmStart.cfm> or by calling Tasha Higgins at (213) 897-3647. •

Rita Even

continued from page 3

ly thank you, Rita, for making me and my family feel so welcome and for doing all the great things you did for us in making us feel like part of the District 7 family." And Jerry Baxter, retired District Director, added, "I can't think of anyone who has more pride in Caltrans than Rita Even, as well as stamina and determination. She's been a savior, there's no question about it." Also commenting was Ken Steele, retired District Director, who said, "I really think that the power behind the District Director's success is Rita. It was a delightful time working with her."

District 7 Deputy District Directors Frank Quon, Michael Miles, Deborah Robertson, Rose Casey, Peter Chan, Bill Reagan and Ron Kosinski then presented Even with a souvenir "Rita J. Even" freeway sign and expressed their appreciation and best wishes, calling Even an "icon in the Department and at District 7." Speaking on behalf of the Deputies, Quon expressed appreciation and thanks for her guidance, wisdom, help and "service with a smile." Casey called her "the most precious jewel in District 7," and then presented a Certificate of Recognition from the City of Glendale. Mitwasi added, "Rita was always giving good advise. She is a very unique person who cares about the job and also about the people and their families." Chan added, "No matter where I am or how far away I am from the Executive Office, you always made me feel like I am right here." Kosinski concluded and thanked her by saying, "Rita brings a real contagious smile with her and a laughter you can hear through the entire Executive Office on a regular basis."

Even closed by saying, "Each day has been a challenge — no day exactly like the day before or the day following. It has been a very fun-filled, fulfilling and rewarding 40 years."

The Evens enjoy traveling and are looking forward to going many places in their motor home. One of their first planned vacations will be an upcoming two-month driving trip to Alaska. Her other hobbies include writing poetry, reading and attending concerts. Caltrans thanks the Evens for a lifetime of exemplary public service and sends best wishes for a long and happy retirement. •

EMPLOYEE SPOTLIGHT



Caltrans Electrician II, Frank Garcia and his wife, right, finally meet 10-year-old Brittany Henry, left and her mother, at a City of Hope celebration April 19. Garcia donated live-saving bone marrow to Brittany whose leukemia is now in remission.

Doing The Right Thing!

How a Caltrans Electrician Helped Save A Life

By Jeanne Bonfilio

It has been three years since 10-year-old Juan Carlos Garcia, the son of Caltrans Electrician II Frank Garcia, came home one day from his fifth-grade classes and asked his father to participate in a bone marrow drive at his school. Garcia, wanting to set a good example for his son, happily obliged, knowing it was the right thing to do.

A year went by when Garcia was suddenly notified that he was a potential bone marrow match for Brittany Henry, an eight-year-old girl with leukemia. He agreed to proceed with additional examinations — and after a battery of testing was finally chosen as a perfect match.

The day Garcia actually donated the bone marrow, Brittany had been given only two months to live. He remembers being overcome with emotion. "I just knew all along this was the right thing to

do," he said. "It made me think about why we are here and the real meaning of our lives." A quarter-inch needle was inserted into each side of Garcia's pelvic bone to retrieve the marrow, which Garcia said took some 80 draws. And it took about a week, he added, for the soreness to subside. "What I went through is only a small fraction of what Brittany went through," Garcia said.

Happily, the procedure was a success! It has now been two years since the life-saving transplant and Garcia is happy to report that ten-year-old Brittany Henry is now in remission. While still on medication, her mother reports that it has been cut in half and the child is doing well. "I made the initial commitment and was going to follow through," said Garcia. "And the discomfort I experienced was a minor inconvenience in comparison to what I was able to give someone else, even if she was a stranger."

No longer a stranger, Garcia met Brittany and her mother for the first time on April 19, 2002 at the City of Hope's annual "Celebration of Life" reunion. As one can imagine, the meeting was a very

moving experience. "It was really emotional seeing her for the first time and I still get emotional every time I talk about it," Garcia said sentimentally. "Doing something like this, especially for a child, is the closest thing I can imagine to having a child of one's own. I am hoping that we will stay in touch throughout her lifetime."

A twelve-year Caltrans Electrician II at the Los Angeles Metro facility, Garcia, 47, is the father of four children, ages eight to 19. He says the emotional impact of this experience has changed him forever and has also changed the way he looks at his own children. "Before this experience, I was more concerned for my kids to get a good education and be smart," he said. Now, it is my hope that my children will be noble and do the right thing — because a by-product of doing the right thing is also being smart." Garcia also hopes his story will motivate everyone to participate in the live-saving bone marrow donation program, especially fellow Hispanics who he feels may be underrepresented donors.

Caltrans sends it very best wishes for a full recovery to Brittany Henry and salutes Frank Garcia, a Caltrans Electrician with a heart of gold, for doing the right thing! •

Director's Chair

continued from page 2

her experience from 30 years as Executive Secretary to the District Directors and her coolness under stressful times made my job so much easier. Thanks so much, Rita.

Unfortunately, there is not room in this column to mention every employee past and present, but I want each of you to know that I remember and appreciate all that you have done to help my 40 years be so successful. Remember: ATTITUDE IS EVERYTHING!

Goodbye, and best wishes to all of you. •

ROBERT W. SASSAMAN
District Director

What's **Cookin' At Caltrans**

TAMALE PIE

From *Cynthia Dizon, Right of Way*

CRUST

- 1 cup cornmeal
- 1/3 cup milk
- 1 teaspoon sugar
- 1 large egg
- 1 cup cheddar cheese, shredded
- 2 tablespoons vegetable oil

FILLING

- 1/2 pound ground beef or turkey
- 1 cup cheddar cheese, shredded
- 1 teaspoon chili powder
- 1 cup whole kernel corn, drained
- 8 oz. can tomato sauce
- 1-1/2 teaspoons ground cumin
- 1 teaspoon jalapeno pepper, chopped finely
- 1/4 teaspoon cayenne pepper
- 1/2 cup ea. green pepper and onion, chopped
- Optional: sour cream, salsa



Preheat oven to 350. Combine cornmeal and sugar; stir in cheese, milk, egg, oil. Stir until moistened; press on bottom and sides of 9" pie plate sprayed with cooking spray. In skillet, cook meat, peppers, onions, garlic and jalapeno pepper over medium heat until the meat is no longer pink. Drain. Stir in tomato sauce, corn, chili powder, cumin and cayenne pepper. Spoon mixture into crust. Bake at 350 degrees for 30-35 minutes. Remove from oven; sprinkle remaining cheese on top. Return to oven; bake until cheese melts. Let stand 5 minutes before serving. Serve with sour cream and salsa, if desired.



IS PUBLISHED BY THE
CALIFORNIA DEPARTMENT OF TRANSPORTATION
DISTRICT 7 • EXTERNAL AFFAIRS DIVISION
120 SOUTH SPRING STREET • ROOM 100
LOS ANGELES, CALIFORNIA 90012
(213) 897-4867 • FAX (213) 897-3836
<http://www.dot.ca.gov/dist07/>

EDITOR **JEANNE BONFILIO**
MEDIA RELATIONS CHIEF **DEBORAH HARRIS**
STAFF WRITERS **PAT REID**
CONTRIBUTING WRITERS **JUDY GISH**
. **TASHA HIGGINS**
GRAPHIC SERVICES **MONICA MURILLO**
PHOTOGRAPHY **CALTRANS**
PRINTING **INTAGLIO**

GRAY DAVIS
Governor

MARIA CONTRERAS-SWEET
Secretary - Business, Transportation and Housing Agency

JEFF MORALES
Director - California Department of Transportation

 PRINTED ON RECYCLED PAPER